

References	<u>SAVINGS</u>	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000
References used in the following tables					
* items unchanged from previous Medium Term Financial Strategy					
** items included in the previous Medium Term Financial Strategy which have been amended					
Eff - Efficiency saving					
SR - Service reduction					
Inc - Income					
<u>CHILDREN & FAMILY SERVICES</u>					
** CF1	Eff	Pathways workstream - Focus on prevention, unit and duration of interventions across all pathways			
		-1,055	-1,270	-1,335	-1,450
** CF2	Eff	Settings workstream - Reduced care placement costs through growth of in-house capacity & supported lodgings and a review of placements			
		-2,115	-5,175	-7,250	-10,500
** CF3	Eff	Disabled Children's Service Enablement Workstream <i>Total Defining CFS For the Future Programme</i>			
		-100	-200	-250	-300
		-3,270	-6,645	-8,835	-12,250
** CF4	Eff	Innovation Partnership - Creation of Assessment & Resource team and Hub and investment in residential accommodation			
		-250	-500	-750	-1,250
** CF5	Eff	Departmental efficiency savings			
		-250	-500	-750	-1,000
		-3,770	-7,645	-10,335	-14,500
<u>ADULTS & COMMUNITIES</u>					
<u>Adult Social Care</u>					
** AC1	Inc	Increased income from fairer charging and removal of subsidy / aligning increases			
		-1,100	-1,200	-1,300	-1,400
** AC2	Eff	Social Care Investment Plan - reduced cost of care			
		-200	-200	-950	-950
** AC3	Inc	Additional BCF/Health income			
		-1,300	-1,300	-1,300	-1,300
** AC4	Eff	Implementation of Target Operating Model (TOM)			
		-300	-800	-800	-800
** AC5	Eff	Implementation of digital assistive technology to service users			
		-350	-1,000	-2,250	-2,250
** AC6	Eff	Establishment Review following implementation of TOM programme			
		-450	-800	-800	-800
* AC7	Eff	Digital Self Serve financial assessments			
		-100	-100	-100	-100
** AC8	Eff	Review of Mental Health pathway and placements			
		-500	-750	-750	-750
* AC9	Eff	Review of placements transitioning from Children's			
		-120	-180	-240	-240
AC10	Eff	Review of Direct Services/Day Services/Short Breaks			
		-70	-500	-500	-500
AC11	Eff	Review Discharge to Assess and other high cost placements			
		-500	-500	-500	-500
AC12	Inc	Potential continuation of Health income for additional discharges			
		-6,000	-6,000	-6,000	-6,000
		-10,990	-13,330	-15,490	-15,590
<u>Communities and Wellbeing</u>					
** AC13	Eff/SR	Implementation of revised service for communities and wellbeing			
		-30	-170	-170	-170
		-30	-170	-170	-170
<u>TOTAL A&C</u>					
		-11,020	-13,500	-15,660	-15,760
<u>PUBLIC HEALTH</u>					
** PH1	Eff/SR	Early Help & Prevention Review - review of externally commissioned prevention services			
		-65	-65	-65	-65
PH2	Eff/SR	Redesign of integrated lifestyle service pathways			
				-100	-100
PH3	Eff/SR	Review of Commissioned services			
		-35	-35	-35	-125
		-100	-100	-200	-290
<u>ENVIRONMENT & TRANSPORT</u>					
<u>Highways & Transport</u>					
** ET1	Eff/SR	Implement Review of Social Care and SEN Transport (Phase 2)			
		-350	-350	-350	-350
** ET2	Eff	Temporary Traffic Management			
		-20	-20	-20	-20
** ET3	Eff/Inc	Street Lighting - design services to developers and installation of street lighting on their behalf			
		-40	-65	-75	-75
** ET4	Eff/Inc	E&T Continuous Improvement Programme - review of processes and potential income across a range of services			
		-340	-480	-490	-490
ET5	Eff	SEN Transport Lean Review			
		-710	-1,060	-1,060	-1,060
ET6	Eff	Passenger Transport Service - develop digital offer			
		0	0	-150	-150
ET7	Eff	Small Fleet Servicing			
		-100	-100	-100	-100
ET8	Eff	Low level street lighting energy savings			
		-30	-30	-30	-30
		-1,590	-2,105	-2,275	-2,275

References	<u>SAVINGS</u>		2022/23	2023/24	2024/25	2025/26
			£000	£000	£000	£000
<u>Environment & Waste</u>						
** ET9	Eff/Inc	Recycling & Household Waste Sites service approach	-30	-80	-190	-190
** ET10	Inc	Trade Waste income	-45	-75	-105	-105
** ET11	Eff	Future residual waste strategy- reduced disposal costs	0	-985	-985	-985
* ET12	Eff	Procurement savings from contract renewals	-30	-30	-30	-30
ET13	Eff	Ashby Canal maintenance	-15	-15	-15	-15
Total			-120	-1,185	-1,325	-1,325
TOTAL E&T			-1,710	-3,290	-3,600	-3,600
<u>CHIEF EXECUTIVE</u>						
** CE1	SR/Eff	Staffing (vacancy control and agency reduction)	0	-50	-100	-100
* CE2	Inc	Planning, Historic and Natural Environment - fee income	-25	-50	-75	-75
CE3	Eff	Review of Legal Case Management and New Ways of Working	0	-200	-300	-500
CE4	Eff	LGA subscription saving	-65	-65	-65	-65
TOTAL			-90	-365	-540	-740
<u>CORPORATE RESOURCES</u>						
** CR1	Eff	Ways of Working - Use of office space	0	-845	-670	-1,380
** CR2	Eff/Inc	Increasing Commercial Services contribution	0	-200	-375	-640
* CR3	Eff	Environment improvements - energy & water	-50	-50	-50	-50
** CR4	Eff	Increase returns from Corporate Asset Investment Fund	-600	-1,500	-1,600	-1,600
** CR5	Inc	Place to Live - Accommodation income	-40	-80	-120	-120
CR6	Eff	Customer & Digital Programme	-70	-180	-180	-680
CR7	Eff	Operational Finance process improvement	0	-100	-100	-100
CR8	Eff	Transformation Unit efficiencies	-50	-130	-200	-200
CR9	Eff	Insurance – integration with Internal Audit and review of cover	-75	-75	-75	-75
CR10	Eff	Reduced Business Travel	-25	-25	-25	-25
TOTAL			-910	-3,185	-3,395	-4,870
<u>CENTRAL ITEMS</u>						
** CI1	Inc	Growth in ESPO income	-150	-170	-250	-250
TOTAL			-150	-170	-250	-250
TOTAL SAVINGS including additional income			-17,750	-28,255	-33,980	-40,010
MTFS net shortfall - savings required				-11,464	-28,979	-46,439
TOTAL SAVINGS REQUIRED - EXCLUDING DSG			-17,750	-39,719	-62,959	-86,449
<u>Dedicated Schools Grant - Deficit reduction activity</u>						
<u>High Needs Development Plan</u>						
		Demand savings	-280	-1,010	-2,050	-3,375
		Benefit of local provision & practice improvements	-4,215	-6,190	-8,845	-11,070
			-4,495	-7,200	-10,895	-14,445
TOTAL SAVINGS REQUIRED - INCLUDING DSG			-22,245	-46,919	-73,854	-100,894